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Research paper

# 2026 OUTLOOK:

THE FUTURE  
OF AUTOMOTIVE  
SOFTWARE MODERNIZATION

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# EXECUTIVE SUMMARY

Multiple overviews show that the automotive industry is shifting from hardware-centric engineering to software-defined vehicles (SDVs), a recalibration of electrification timelines, and intense economic pressure in mature markets.

Attention, investments, and custom expectations are firsthand connected to software, not hardware, as before. It's represented in demand: while the software and electronics sectors are seeing explosive growth, traditional vehicle sales are plateauing under the weight of historic price inflation and shifting consumer preferences. As a countermeasure, automotive businesses across the globe focus on software modernization and innovation to mitigate future risks.

In 2026, updating cars is no longer only an "IT upgrade." OEMs are changing the designs of E/E infrastructures, putting money into cloud-native delivery and OTA, and seeing data and AI as important parts of their products.

In the near future, a combination of old ECUs and new computing and multi-cloud backends will work together. Teams that modernize in controlled steps will emerge victorious, enabling faster shipping while maintaining safety, cybersecurity, and compliance checks.



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# THE STATE OF THE INDUSTRY

As of early 2026, the automotive industry is in a state of rapid digital transformation. It's characterized by a shift toward software-defined vehicles (SDVs) and a complex global market landscape.

In particular, new vehicle prices in the U.S. and Europe have risen 15–25% since 2020, with average transaction prices exceeding \$45,000, leading to stagnant unit sales through 2030. This way, global OEM EBITDA margins declined to below 8% in late 2025 due to stagnant volumes and rising input costs.

In 2026, the application software segment leads the market, driven by the demand for autonomous driving capabilities. Similarly, the ADAS (Advanced Driver Assistance Systems) and safety application segment holds the largest market share (34.50%) due to an intense focus on enhancing vehicle safety.

Key industry trends and technologies fuel the abovementioned shift, including



**Software-Defined Vehicles (SDVs).** Vehicles are increasingly defined by software capabilities rather than hardware. This strategy allows manufacturers to receive business value from continuous feature enhancements via Over-the-Air (OTA) updates.



**Generative AI Integration.** Generative AI powers user experience in the cockpit with sophisticated voice assistants and personalized infotainment. Moreover, it accelerates vehicle design processes and predictive maintenance as a part of internal vehicle functions.



**Connected and Autonomous Driving.** While Level 4 fully autonomous vehicles are seeing slower dissemination than previously expected, Level 2 ADAS is projected to make up 52% of vehicle sales by 2030.

The changes propel automotive software modernization, transforming it from a mere "IT cleanup" to a crucial survival strategy in the SDV-era competition. That's why automotive businesses seek the best way to modernize, focusing on quantifiable results and cost per feature.



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# MODERNIZATION FOCUS

The current situation of software modernization in the automotive industry is characterized by a high-stakes transition toward Software-Defined Vehicles (SDVs) and a fundamental redesign of vehicle electrical and electronic (E/E) architectures. The main directions include the following vectors.

# 1. THE INTEGRATION OF GENERATIVE AI

AI has evolved to a "first-order design input" for next-generation vehicle architectures. Instead of "adding AI later," teams now design SDV platforms around AI needs from day one: modular, service-oriented software.

AI-ready compute allocation across zones-edge-cloud, data pipelines and OTA governance leverage from cases where AI generates edge-case tests and accelerates refactoring, code translation, and test creation.

As a result, a vehicle becomes a continuously improving software platform.

1

## Market Impact

AI has the potential to improve software features that make up 70% of the total automotive software market.

2

## R&D and Design

Generative AI is significantly shortening R&D cycles by enabling faster iteration of design options for vehicle components and automating code writing.

3

## The "GenAI Cockpit"

OEMs are deploying sophisticated voice assistants and personalized infotainment systems; by 2031, an estimated 28 million vehicles are expected to feature GenAI-powered chatbots.



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## 2. CLOUD-NATIVE DEVELOPMENT AND OTA DELIVERY

Software modernization has transformed vehicles into "dynamic, constantly evolving platforms" that maintain a cloud connection throughout their lifecycle.

Instead of monolithic ECU updates and dealership-bound firmware patches, modern SDV architectures rely on microservices, containerization, CI/CD pipelines, and edge-cloud orchestration to enable incremental, secure, and remotely managed updates.

OTA (Over-the-Air) delivery becomes a core operational capability—supporting feature rollouts, cybersecurity patches, performance optimizations, and even AI model updates without physical intervention while built-in observability, rollback mechanisms, and compliance governance ensure reliability and safety at fleet scale.

### **Over-the-Air (OTA) Updates**

Modern architectures allow for continuous updates, enabling manufacturers to deliver new features, improve performance, and fix bugs without physical visits to a dealer.

### **Subscription Models**

This connectivity unlocks high-margin revenue streams through subscriptions for ADAS features, connected services, and paid software upgrades.

### **Cloud Integration**

Manufacturers are increasingly collaborating with tech giants to develop cloud-native software platforms and data monetization frameworks.



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# 3. OPERATIONAL AND PROCESS MODERNIZATION

The "software-first" approach is forcing a modernization of the internal development culture within automotive companies.

Cloud-native development and OTA delivery transform vehicles into continuously updatable software platforms. AI models are deployed remotely through secure, staged over-the-air pipelines with built-in observability, version control, and rollback safeguards.

This architecture enables faster release cycles, improved cybersecurity resilience, scalable fleet management, and data-driven performance optimization.

## **Agile Methodology**

Companies are adopting agile organizational structures to enable faster response times and more frequent, iterative software testing based on customer feedback.

## **Focus on Verification**

As software complexity increases, the segment for software integration, verification, and validation (V&V) is seeing the highest growth rate, with a projected CAGR of 11.4% through 2035.

## **Standardization**

There is a growing trend toward using open-source software frameworks like AUTOSAR Adaptive and ROS2 to reduce time-to-market and ensure modularity across platforms.



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# 4. EDGE COMPUTING

Along with cloud-native architectures, edge computing is becoming the “new engine block” of the SDVs:

## On-Board Processing

Modern vehicles must analyze massive amounts of sensor data (from LiDAR, cameras, and radar) in real time.

## AI as Design Input

Large AI perception and planning models now act as a "first-order design input," requiring OEMs to implement centralized high-performance compute islands within the vehicle to handle these intensive edge-processing tasks.

## Integration with IoT

Edge computing enables real-time data exchange for functions like navigation and diagnostics. It also plays a role in V2X (Vehicle-to-Everything) communication, allowing the vehicle to interact with traffic infrastructure and other vehicles with minimal latency. Specific industry solutions, such as T-Systems' EdgAir, are already being positioned to help integrate these IoT and edge capabilities into the automotive value chain.



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# CHALLENGES

The transition to electric vehicles (EVs) is currently uneven across global markets.

### **Profitability Pressures**

Global OEMs have seen EBITDA margins decline (from 11% in late 2024 to below 8% in late 2025) due to stagnant volumes and high input costs. Suppliers have remained more resilient but face increasing cost-recovery tensions with OEMs.

### **Supply Chain Risks**

The industry faces a looming DRAM (semiconductor) shortage in 2026 due to AI data center demand, potentially causing price spikes of 70–100%.

### **Data Privacy and Security**

As vehicles collect more personal data, ensuring cybersecurity and compliance with regulations like GDPR is an ongoing challenge to maintaining consumer trust.

### **China's Leadership**

China has achieved first-cost parity between BEVs and ICE vehicles, leading to much more rapid adoption and positioning the country as a major global export powerhouse.

### **Legacy Data Migration**

Large organizations are currently undertaking "precise migration" projects to transfer legacy data structures and applications into modern environments to improve productivity.



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# **TECHNOLOGIES AND TOOLS THAT POWER AUTOMOTIVE SOFTWARE MODERNIZATION**

Here's a approximate direction to head in your need to modernize automotive software in 2026.

### **Electrical & Electronic Rearchitecture and Platform Migration**

Automotive Open System Architecture (AUTOSAR) Adaptive shows up for service-oriented, IP-based, high-performance in-vehicle apps with platform services like persistence, crypto access, health management, and time bases.

In parallel, many teams standardize cloud-to-vehicle architecture patterns via SOAFEE (Scalable Open Architecture for Embedded Edge), so cloud-native workflows can still respect real-time and functional safety constraints.

### **Cloud-Native Development and Over-the-Air Delivery**

If you're modernizing Over-the-Air (OTA), the baseline is:

- signed artifacts
- staged rollouts
- rollback strategy
- update provenance.

Moreover, Uptane is a widely used security framework specifically designed for automotive OTA, which is built to keep updates secure even under strong attacker models.

Another measure is to strengthen the compliance layer: UNECE R156 focuses on software updates and software update management systems, and, in practice, it pairs with cybersecurity lifecycle requirements in UNECE R155. This is where "modernization tooling" becomes very concrete: a pipeline that can produce audit-ready evidence for what changed, who approved it, what ECU/zone it touched, and how it was validated.

### **In-Vehicle Middleware and Communication Protocols**

As architectures move toward service orientation, teams lean on middleware patterns that support discovery, versioning, and Quality of Service (QoS)-driven communication.

In particular, AUTOSAR Adaptive's service-oriented communication model is a common solution here. In autonomy/robotics-adjacent stacks, Robot Operating System 2 (ROS 2) is often paired with Data Distribution Service (DDS) implementations to get scalable pub/sub with tunable real-time behaviors (QoS policies, bounded delays, deterministic-ish behavior depending on system setup).

## Vehicle Data Standardization and Fleet Telemetry

Connected Vehicle Systems Alliance's Vehicle Signal Specification (VSS) is used as a normalized data model for vehicle signals which is a protocol-agnostic "common language" for speed, tire pressure, lights, etc.

On the cloud ingestion side, managed services like AWS IoT FleetWise are built specifically to collect, transform, and transfer vehicle data efficiently.

The next step after normalizing signals using VSS is to make the pipeline bigger. That's where technologies like AWS IoT FleetWise come in. They link car networks to cloud analytics by collecting, changing, and securely transferring data depending on criteria.

## GenAI and ML Toolchain

The practical modernization stack here looks like this:

- model lifecycle management (from training to evaluation to packaging to deployment)
- hardware-aware optimization
- guardrails for safety and updates

Common building blocks in real programs include Open Neural Network Exchange (ONNX) for portable model formats, hardware accelerators (GPU/NPU toolchains), and inference servers at the edge, which are paired with strict versioning, canary releases, and telemetry feedback loops. So you can prove how a model change resulted in latency, accuracy, and safety behaviors.



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# MODERNIZATION BLUEPRINT

A phased plan to move from legacy, ECU-centric software to an SDV-ready platform is a continuous matter: start with each feature one at a time and iterate.

# 1

## **Align Scope and Safety Boundaries (Month 0-4)**

Output is a modernization target architecture and a compliance plan anchored to UNECE R155/R156 and ISO 26262. Establish a CI/CD process for both vehicle and cloud environments with the same discipline, including traceability, staged rollouts, and rollback-by-design.

# 2

## **Stabilize Platform (Months 2-6)**

Standardize the in-vehicle platform layer. This is where service-oriented apps and a clear middleware strategy reduce fragmentation and make teams ship without reinventing plumbing.

# 3

## **Centralize Compute (Months 4-12)**

Introduce a service-oriented architecture with strong versioning rules so features can evolve without breaking the vehicle. Containerization is useful, but only where it doesn't violate safety constraints; treat real-time components differently from connected services.

# 4

## **Unify Signals and Telemetry (Months 6-12)**

Use a standard signal model like COVESA VSS, define event schemas, and implement policy-based data capture. Tie edge + cloud telemetry to observability so you can answer: what changed, what it affected, and how fast you can recover.

# 5

## **Operationalize AI (Months 9-18)**

Make ML/GenAI deployable like software. Keep a hard separation between assistance features and safety-related behavior, with different validation and rollout gates.

# 6

## **Scale (Months 12-24)**

Roll the pattern across lines and regions: shared platform services, reusable OTA playbooks, standardized V&V pipelines, and common KPIs.



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# CONCLUSION

The future of updating automotive software is a careful move from ECU-centric engineering to platform engineering:

- Generative AI will speed up development and cockpit experiences.
- Cloud-native and OTA will make cars into products that become better all the time.
- Edge computing will be the execution layer for real-time intelligence.
- Standardized procedures and V&V will determine who can safely grow.

Modernization will work where it can be measured: reduced cost per feature, quicker releases, fewer problems, and clear cybersecurity and update governance throughout the fleet.

Devon Software is your delivery partner for that outcome. We help OEMs, suppliers, and mobility companies build OTA-ready pipelines, standardize vehicle data, modernize E/E software platforms, and more, so every release is faster, safer, and audit-ready.

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